

## Project

Reconfiguration of Departments at Brecon Hospital

## Client

Powys Local Health Board, NHS Wales

## Value

£2.1m

## initiate's Role

**initiate Consulting** were appointed after this project received a less than wholly complimentary Audit Review generally indicating that the project lacked structure and discipline.

We addressed these concerns by:

- establishing and managing formal Project Board and Project Teams including establishing their terms of reference accountability, organisation and reporting procedures
- writing a Project Execution Plan containing processes and procedures for:
  - budget and cost control
  - change control
  - scope and design co-ordination
  - risk and issues management
- Providing day to day project management to the project.

## Outcome

During project execution a number of opportunities were identified to leverage additional benefit from the original project by extending the scope in some areas. This was successfully achieved by sourcing additional funding streams. The new hospital funding was formally approved by the Walsh Health Minister on 30<sup>th</sup> April.

The works required the reallocation of space to clear areas to enable the works to be carried out in stages. This was done without disrupting the hospital delivery.